# January 28, 2010 Budget Coordinating Group First Floor Meeting Room, Town Hall – 11:30 a.m.

#### Agenda

- 1. Designate note taker (5 minutes, items 1-3)
- 2. Review and adopt agenda
- 3. Comments from public
- 4. Review summary points from January 26 meeting (5 minutes)
- 5. Projections update including Fiscal Years 2012 and 2013, based upon initial budget and override plan from January 26 meeting (15 minutes)
- 6. Review Status of Recommended Restorations (45 minutes)
  - a) How to distribute the \$1,2 million from improved State Aid projections
  - b) BCG Feedback on the preliminary proposal for \$2 million in restorations
  - c) Finalizing the amount
- 7. Consideration of the form of override to propose: single amount, single amount specifying amounts to budget category, pyramid, menu (45 minutes).
- 8. Minutes: meetings of November 19, December 17, January 21, January 26, if available (5 minutes, items 8-11)
- 9. Identify "Take Away" Messages
- 10. Next Meeting
- 11. Adjourn by 1:30 p.m.

#### Amherst Budget Coordinating Group Summary Points – January 26, 2010

At our January 26<sup>th</sup> meeting, the members of the Budget Coordinating Group agreed that the following points would be conveyed to our home boards and committees:

- That updated projections for FY11 State Aid allow for restorations of about \$1.2 million from the "worst case scenario" cuts, with the specifics of those restorations to be considered at Thursday's (1/28/10) meeting.
- That additional restorations recommended by the Town Manager, Superintendent and BCG's Library reps total approximately \$2 million (cuts NOT recommended for restoration total more than \$2 million.) Consideration of whether to recommend an override amount to cover the full \$2 million of recommended restorations will occur at Thursday's meeting, along with consideration of how to structure an override proposal. Updated projections for FY12 and FY13 will inform that discussion.
- That it is vital to keep in mind, and to communicate to the public, that significant uncertainties remain in this and near-future fiscal years, among them: unrestricted local aid and Chapter 70 aid could be higher or lower than anticipated; and labor negotiations determine wage costs, and those negotiations are ongoing for FY11 and have not yet begun for future years. These uncertainties make precise projections impossible, and we regard these figures to be prudent estimates.
- That to address some of the uncertainties, BCG members agree that:
  - o If additional revenues are realized for FY11, they would not be used to fund restorations beyond those currently recommended;
  - o If an override vote is successful and subsequent revenue and/or expense developments reduce the amount needed from taxation, we would not levy to the full limit authorized by the override in FY11. (Translation: if it turns out that all the override money is not needed, it would not be collected this year.)

-
Berne
7
11
FUND
-
$\sim$
Life.
111
ш
_
GENERAL
111
-
In
_
10
(J)
_
-
_
_
Ē
Ĕ
Ĕ
Ĕ
E
ECTI
ECT
JECTI
JECTI
DJECTI
OJECTI
ROJECTI
ROJECTI
PROJECTI
PROJECTI
PROJECTIONS
1
1
1
1
1
1
1
1
1
1
1
1
1
1
1
1
NCIAL
1

FY 11 CUTS & OVERRIDE (if 5% state aid cut in FY 11)	cut in FY	(11)				34		-			<del>-</del>
		FY 10	FY 11	ь	%	FY 12	69	%	FY 13	↔	%
		Budget	Cuts/Override	Cha	Cha	Projected	Chg	Chg	Projected	Chg	Chg
REVENUES		)		)							
Base Levy		34,439,142	35,666,757	1,227,615	3.6%	38,802,213	3,135,456	8.8%	40,272,268	1,470,055	3.8%
2.5% Allowable Increase		860,979	891,669	30,690	3.6%	970,055	78,386	8.8%	1,006,807	36,751	3:8%
Estimated New Growth		366,636	350,000	(16,636)	4.5%	500,000	150,000	45.9%	000'009	100,000	20.0%
General Override			1,893,787	1,893,787		0	(1,893,787)		0	0	
Levy Limit		35,666,757	38,802,213	3,135,456	8.8%	40,272,268	1,470,055	3.8%	41,879,075	1,606,807	4.0%
Debt Exclusion		400,837	352,466	(48,371)	-12.1%	305,688	(46,778)	-13.3%	259,373	(46,315)	-15.2%
Maximum Allowable Levy	1	36,067,594	39,154,679	3,087,085	8.6%	40,577,956	1,423,277	3.6%	42,138,448	1,560,492	3.8%
Excess Levy Capacity		(8,588)	0			0			0		
Subtotal PROPERTY TAX	!	36,059,006	39,154,679	3,095,673	8.6%	40,577,956	1,423,277	3.6%	42,138,448	1,560,492	3.8%
Local Receipts		7,373,016	7,808,008	434,992	2.9%	8,178,208	370,200	4.7%	8,482,663	304,455	3.7%
State Aid		14,278,972	13,607,670	(671,302)	4.7%	13,811,785	204,115	1.5%	14,018,962	207,177	1.5%
Other Financing Sources		4,070,326	3,336,222	(734,104)	-18.0%	3,166,295	(169,927)	-5.1%	3,277,115	110,820	3.5%
TOTAL REVENUES	1	61,781,320	63,906,579	2,125,259	3.4%	65,734,244	1,827,665	2.9%	67,917,188	2,182,944	3.3%
EXPENDITURES OPERATING BUDGET	% FY 10		*								
Town	33.3%	18,331,553	18,677,920	346,367	1.9%	19,137,360	459,440	2.5%	19,635,623	498,263	2.6%
Elementary Schools	37.0%	20,381,768	20,345,434	(36,334)	-0.2%	21,291,364	945,930	4.6%	22,201,511	910,147	4.3%
I District (Assessment)	22.8%	12,574,043	13,669,128	1,095,085	8.7%	14,549,715	880,587	6.4%	15,249,705	066'669	4.8%
Amherst Pelham RSD Budget		27,776,352	28,734,430	958,078	3.4%	29,673,687	939,257	3.3%	30,713,394	1,039,707	3.5%
Jones Library (Tax Support)	2.7%	1,468,029	1,521,879	53,850	3.7%	1,558,404	36,525	2.4%	1,598,923	40,519	2.6%
Jones Library Budget		2,101,406	2,161,560	60,154	2.9%	2,214,365	52,805	2.4%	2,270,856	56,491	2.6%
S BUDGET	95.8%	52,755,393	54,214,361	1,458,968	2.8%	56,536,843	2,322,482	4.3%	58,685,762	2,148,919	3.8%
CAPITAL BUDGET								0			,00
Debt Service - Debt Exclusion		400,837	352,466	(48,371)	-12.1%	305,688	(46,778)	-13.3%	758,373	(40,315)	-13.2%
Other Tax Funded Capital	4.2%	2,322,456	2,322,456	0	%0.0	2,416,336	93,880	%0.4	2,512,744	96,408	4.0%
% Net Tax Levy		6.51%	2.99%			%00'9		Six or	%00.9		
Community Preservation Act (debt service only)		83,774	66,411	(17,363)	-20.7%	63,594	(2,817)	4.2%	61,833	(1,761)	-2.8%
Cash Capital (Non-Tax Support)		0	277,000	277,000	#DIV/0!	0	(277,000) -	-100.0%	0	- 1	#DIV/0I
Subtotal CAPITAL		2,807,067	3,018,333	211,266	7.5%	2,785,618	(232,715)	%2.7-	2,833,950	48,332	1.7%
Miscellaneous		3,195,649	3,321,678	126,029	3.9%	3,437,937	116,259	3.5%	3,558,264	120,328	3.5%
Total APPROPRIATIONS	.100.0%	58,758,109	60,554,372	1,796,263	3.1%	62,760,398	2,206,026	3.6%	926,770,53	2,317,579	3.7%
Unappropriated Uses		3,023,211	3,352,207	328,996	10.9%	3,519,818	167,610	2.0%	3,695,809	175,991	2.0%
TOTAL BUDGET PLAN		61,781,320	63,906,579	2,125,259	3.4%	66,280,215	2,373,636	3.7%	68,773,785	2,493,570	3.8%
SURPLUS / (SHORTFALL)		(0)	(0)			(545,971)			(856,597)		
								2.			

And and a second		EV 40	7	u		72	U	76	F	U	%
		FY 10	FY 11	Ar	%	71. 17	A	ę	2	A	9
		Budget	Cuts/Override	Chg	Chg	Projected	Chg	Chg	Projected	Chg	Chg
REVENUES											
. Base Levy		34,439,142	35,666,757	1,227,615	3.6%	38,802,213	3,135,456	8.8%	40,272,268	1,470,055	3.8%
2.5% Allowable Increase		860,979	891,669	30,690	3.6%	970,055	78,386	8.8%	1,006,807	36,751	3.8%
Estimated New Growth		366,636	350,000	(16,636)	4.5%	500,000	150,000	42.9%	000'009	100,000	20.0%
General Override		0	1,893,787	1,893,787		0	(1,893,787)		0	0	
I evv I imit		35.666.757	38.802.213	3.135.456	8.8%	40.272.268	1,470,055	.3.8%	41,879,075	1,606,807	4.0%
Debt Exclusion		400,837	352,466	(48,371)	-12.1%	305,688	(46,778)	-13.3%	259,373	(46,315)	-15.2%
Maximum Allowable Levy	, se	36,067,594	39,154,679	3,087,085	8.6%	40,577,956	1,423,277	3.6%	42,138,448	1,560,492	3.8%
Excess Levy Capacity	d.	(8,588)				0			0		
Subtotal PROPERTY TAX		36,059,006	39,154,679	3,095,673	8.6%	40,577,956	1,423,277	3.6%	42,138,448	1,560,492	3.8%
cool Becainte		7 373 016	7 808 008	434 992	2 9%	8 178 208	370.200	4.7%	8.482.663	304.455	3.7%
State Aid			14 278 972	0	0.0%	14,493,157	214,185	1.5%	14,710,554	217,397	1.5%
Other Financing Sources		4.070.326	3,336,222	(734:104)	-18.0%	3,166,295	(169,927)	-5.1%	3,277,115	110,820	3.5%
TOTAL DEVENIES		64 784 320	64 577 884	2 796 561	7 2%	66 415 616	1 837 735	2 8%	68.608.780	2.193.165	3.3%
	% FY 10										
	33.3%	18,331,553	18,677,920	346,367	1.9%	19,137,360	459,440	2.5%	19,635,623	498,263	2.6%
Elementary Schools	37.0%	20,381,768	20,345,434	(36,334)	-0.2%	21,291,364	945,930	4.6%	22,201,511	910,147	4.3%
District (Assessment)	22.8%	12,574,043	13,292,296	718,253	2.7%	14,167,230	874,934	%9.9	14,861,481	694,251	4.9%
Amherst Pelham RSD Budget	,	27,776,352	28,734,430	958,078	3.4%	29,673,687	939,257	3.3%	30,713,394	1,039,707	3.5%
Jones Library (Tax Support)	2.7%	1,468,029	1,521,879	53,850	3.7%	1,558,404	36,525	2.4%	1,598,923	40,519	2.6%
Jones Library Budget		2,101,406	2,161,560	60,154	2.9%	2,214,365	52,805	2.4%	2,270,856	56,491	2.6%
S BUDGET	%8.36	52,755,393	53,837,529	1,082,136	2.1%	56,154,358	2,316,829	4.3%	58,297,538	2,143,180	3.8%
CAPITAL BUDGET											
Debt Service - Debt Exclusion		400,837	352,466	(48,371)	-12.1%	305,688	(46,778)	-13.3%	259,373	(46,315)	-15.2%
Other Tax Funded Capital	4.2%	2,322,456	2,322,456	0	%0.0	2,416,336	93,880	4.0%	2,512,744	96,408	4.0%
% Net Tax Levy		6.51%	2.99%		11	%00'9		W.	%00'9		
Community Preservation Act (debt service only)		83,774	66,411	(17,363)	-20.7%	63,594	(2,817)	-4.2%	61,833	(1,761)	-2.8%
Cash Capital (Non-Tax Support)		0	277,000	277,000	#DIV/0i	0		-100.0%	0	0	#DIV/0!
Subtotal CAPITAL		2,807,067	3,018,333	211,266	7.5%	2,785,618	(232,715)	%L'L-	2,833,950	48,332	1.7%
Miscellaneous		3,195,649	3,321,678	126,029	3.9%	3,437,937	116,259	3.5%	3,558,264	120,328	3.5%
RIATIONS	100.0%	58,758,109	60,177,540	1,419,431	2.4%	62,377,913	2,200,373	3.7%	64,689,752	2,311,840	3.7%
Unappropriated Uses		3,023,211	3,352,207	328,996	10.9%	3,519,818	167,610	2.0%	3,695,809	175,991	5.0%
TOTAL BUDGET PLAN		61,781,320	63,529,747	1,748,427	2.8%	65,897,730	2,367,983	3.7%	68,385,561	2,487,831	3.8%
SURPLUS / (SHORTFALL)		(0)	1,048,134			517,885			223,219		
の は 一	Park Same							4			

#### Town of Amherst (General Fund) FY2011 Budget Process

Projections

Amherst

1/27/2010

**Total FY11 Budget** 

FY11 Budget cut to Total FY11 Budget -5% State Aid Cuts & Override 18,677,919

**Total FY12 Budget** 

Salaries & Expenses 1.0% COLA

19,013,576 123,784

Total FY12 Budget

19,137,360

**Budget Increase** 

459,441 2.5%

**Total FY13 Budget** 

Salaries & Expenses 1.0% COLA

19,509,510 126,112

Total FY13 Budget

19,635,623

**Budget Increase** 

498,262 2.6%

The 1% COLA is included here for illustrative purposes only. It represents a sample of what might result from the negotiations process. No assumption should be made that this 1% is either an opening or ending offer for COLA increases.

#### Amherst Elementary School District FY2011 Budget Process

#### Initial FY2012 Projections

1					
Λ	m	h	-	-	÷
м	111		Ю.	1.5	

#### Tota

1/27/2010

4.3%

Total FY11 Budget				V
		"Estimated	0.5	-5% State,
FY11 Budget cut to Total FY11 Budget	Level Funding 20,381,768	Available Funds" 19,933,369	3% Expense Cut 19,770,315	1st level cuts 20,345,434
Total FY12 Budget				
Salaries & Expenses 1.0% COLA	21,195,884 133,358	20,742,015 128,774	20,576,971 127,143	21,159,107 132,257
Total FY12 Budget	21,329,242	20,870,789	20,704,114	21,291,364
Budget Increase	947,474 4.6%	937,420 4.7%	933,799 4.7%	945,930 4.6%
			_	
Total FY13 Budget		and the second		
Salaries & Expenses 1.0% COLA	22,104,328 137,277	21,641,327 132,591	21,473,036 130,925	22,065,359 136,152
Total FY13 Budget	22,241,605	. 21,773,918	21,603,961	22,201,511
Budget Increase	912,363	903,129	899,847	910,147

The 1% COLA is included here for illustrative purposes only. It represents a sample of what might result from the negotiations process. No assumption should be made that this 1% is either an opening or ending offer for COLA increases.

4.3%

4.3%

#### Amherst-Pelham Regional School District FY2011 Budget Process

#### Initial FY2012 Projections

1/27/2010

-		
Reg	alc	m
1 10	9,0	

FY11 Budget Chapter 70 Cuts to FY10 Budget Amherst Assessment	Level Funding 0% nf 0%	"Estimated Available Funds" -10% -2.2% nf	3% Expense Cut -10% -3.0% nf	-5% State, 1st level cuts -5% nf nf	-0% State, 1st level cuts 0% nf nf
Budget	27,599,209	27,165,272	26,943,061	28,734,430	28,734,430
Amherst Assessment	12,588,737	13,005,996	12,833,093	13,669,128	13,292,296
7.1111010171000000000000000000000000000	0.0%	3.4%	2.1%	8.7%	5.7%
FY12 Budget					
Salaries & Expenses 1.0% COLA	28,406,645 145,255	27,926,416 140,868	27,700,983 138,646	29,518,327 155,360	29,518,327 155,360
Total Budget	28,551,900	28,067,284	27,839,629	29,673,687	29,673,687
Total Budget	3.5%	3.3%	3,3%	3.3%	3.3%
Amherst Assessment	13,444,085	13,863,099	13,685,960	14,549,715	14,167,230
Assessment Increase	855,348	857,103	852,867	880,587	874,934
	6.8%	6.6%	6.6%	6.4%	6.6%
Effect of 1.0% COLA on Amherst Assessment	113,023	109,609	107,880	115,094	120,886
FY13 Budget					
Salaries & Expenses	29,378,699	28,929,197	28,699,039	30,553,269	30,553,269
1.0% COLA	149,773	145,278	143,002	160,125	160,125
Total Budget	29,528,472	29,074,475	28,842,041	30,713,394	30,713,394
Total Budget	3.4%		3.6%	3.5%	3.5%
Amherst Assessment	14,120,334	14,543,523	14,362,666	15,249,705	14,861,481
Assessment Increase	676,249	680,424	676,706	699,990	694,251
The second secon	5.0%	4.9%	4.9%	4.8%	4.9%
Effect of 1.0% COLA on Amherst Assessment	116,538	113,041	111,270	118,803	124,593

The 1% COLA is included here for illustrative purposes only. It represents a sample of what might result from the negotiations process. No assumption should be made that this 1% is either an opening or ending offer for COLA increases.

#### Library Services - Town of Amherst FY2011 Budget Process

Projections

Amherst

1/27/2010

**Total FY11 Budget** 

FY11 Budget cut to

Total FY11 Budget

-5% State Aid Cuts & Override 2,161,560

**Total FY12 Budget** 

Salaries & Expenses 1.0% COLA

2,201,297 13,067

Total FY12 Budget

2,214,364

**Budget Increase** 

52,804 2.4%

**Total FY13 Budget** 

Salaries & Expenses 1.0% COLA

2,257,609 13,247

Total FY13 Budget

2,270,856

**Budget Increase** 

56,492 2.6%

IOWN OF AMMERSI, MASSACHUSEIIS FINANCIAL PROJECTIONS - GENERAL FUND

O NJO GJEOGRAFIA	2	201	\$			ŝ			ŝ			(4)		
CHAPIER /U -5%, UNKESIRICIED GEN GOVI AID -5%	SOVI A	2%	€			(4)		*: <del>-</del>	2 3		_	E		_
			FY 11	,		FY 11			FY 11		ò	F1 11	6	à
Lo		FY 10	Level	w 5	% {	FINCOM 3%	* £	% 5	No Override	v G	cho cho	Override	r Cha	Cha S
		afinna	Selvices	5	3		20	200		0	9		2	,
REVENUES		01 100 140	25 666 757	1 227 645	2 6%	25 666 757	1 227 615	3,6%	35 666 757	1 227 615	3.6%	35 666.757	1.227.615	3.6%
Base Levy		24,453,142	20,000,00	000000	2000	801,660	20,020	200	891,669	30,690	3.6%	891,669	30,690	3.6%
Z.5% Allowable Increase		676,000	600,180	746 6967	2.0.0	350,000	78 8367	7 200	350,000	(16,636)	4 5%	350,000	(16,636)	4 5%
Estimated New Growth		900,000	ono'occ	(000,01)	1000	000,000		10//10#	000,000	(2001)	10//10#	1 893 787	21	#UIVIO#
General Override	1	0 11000	0		#DIV/0!	907 000 00	- 1	2000	96 700 96	1 2/1 660	2 50%	28 802 213	١	%88
Levy Limit		35,666,757	36,908,426	1,241,669	3.0%	35,908,426	600,142,1	5.5%	36,906,420	(170,077	2000	012,200,00	(40 974)	12.40%
Debt Exclusion	1	400,837	352,466	(48,371)	-12.1%	352,466	(48,371)	-12.1%	352,466	(48,3/1)	-12.1%	322,400	(40,071)	-12.170
Maximum Allowable Levy		36,067,594	37,260,892	1,193,298	3.3%	37,260,892	1,193,298	3.3%	37,260,892	1,193,298	3.3%	39,154,679	3,087,80,8	8.5%
Excess Levy Capacity	ı	(000:0)	0	- 1	0,000	000 000 20	700 700 7	1000	- 10	300 000	3 20/	20 454 670	2 005 673	8 60%
Subtotal PROPERTY TAX		36,059,006	37,260,892	1,201,886	3.3%	37,260,892	1,201,885	3.3%	37,260,892	900,102,1	82.5	29,124,01	0,000,000,0	0.0
l ocal Receipts		7.373.016	7,808,008	434,992	5.9%	7,808,008	434,992	5.9%	7,808,008	434,992	2.9%	7,808,008	434,992	2.9%
State Aid		14,278,972	13,607,670	(671,302)	4.7%	13,607,670	(671,302)	-4.7%	13,607,670	(671,302)	4.7%	13,607,670	(671,302)	4.7%
Other Financing Sources		4,070,326	3,336,222	(734,104)	-18.0%	3,336,222	(734,104)	-18.0%	3,336,222	(734,104)	-18.0%	3,336,222	(734,104)	-18.0%
TOTAL REVENUES		61,781,320	62,012,792	231,472	0.4%	62,012,792	231,472	0.4%	62,012,792	231,472	0.4%	63,906,579	2,125,259	3.4%
SHALL	%								×					
DGET	FY 10													
	33.3%	18,331,553	19,248,131	916,578	2.0%	17,781,606	(549,947)	-3.0%	18,140,668	(190,885)	-1.0%	18,677,920	346,367	1.9%
ntary Schools	37.0%	20,381,768	21,456,419	1,074,651	5.3%	19,770,315	(611,453)	-3.0%	20,169,534	(212,234)	-1.0%	20,345,434	(36,334)	-0.2%
District (Assessment)	22.8%	12,574,043	14,346,279	1,772,236	14.1%	12,335,524	(238,519)	-1.9%	12,581,813	7,770	0.1%	13,669,128	1,095,085	8.7%
		27,776,352	29,527,247	1,750,895	6.3%	26,943,061	(833,291)	-3.0%	27,337,033	(439,319)	-1.6%	28,734,430	958,078	3.4%
Jones Library (Tax Support)	2.7%	1,468,029	1,541,430	73,401	2.0%	1,423,988	(44,041)	-3.0%	1,452,742	· (15,287)	-1.0%	1,521,879	53,850	3.7%
Jones Library Budget		2,101,406	2,181,111	79,705	3.8%	2,063,669	(37,737)	-1.8%	2,161,560	60,154	2.9%	2,161,560	60,154	2.9%
Subtotal OPERATING BUDGET	95.8%	52,755,393	56,592,259	3,836,866	7.3%	51,311,433	(1,443,960)	-2.7%	52,344,757	(410,636)	-0.8%	54,214,361	1,458,968	2.8%
CAPITAL BUDGET														
Debt Service - Debt Exclusion		400,837	352,466	(48,371)	,	352,466	(48,371)	-12.1%	352,466	(48,371)	100	352,466	(48,371)	-12.1%
Other Tax Funded Capital	4.2%	2,322,456	2,399,048	76,592	3.3%	2,252,782	(69,674)	-3.0%	2,298,272	(24,184)	-1.0%	2,322,456	0	%0.0
% Net Tax Levy		6.51%	6.50%			6.10%			6.23%	2000	100	5.99%	(47.000)	702.00
Community Preservation Act (debt service only)		83,774	66,411	(17,363)		66,411	(17,363)	-20.7%	66,411	(17,363)	-20.7%	66,411	(17,303)	-20.1% #Div//Di
Cash Capital (Non-Tax Support)		0	277,000	277,000	#DIV/0i	277,000	277,000	#DIV/0i	277,000	277,000	#DIV/Oi	277,000	000,172	#010/01
Subtotal CAPITAL		2,807,067	3,094,925	287,858	10.3%	2,948,659	141,592	2.0%	2,994,149	187,082	6.7%	3,018,333	997,112	%C')
Miscellaneous		3,195,649	3,321,678	126,029	3.9%	3,321,678	126,029	3.9%	3,321,678	126,029	3.9%	3,321,678	126,029	3.9%
Total APPROPRIATIONS	100.0%	58,758,109	63,008,862	4,250,753	7.2%	57,581,770	(1,176,339)	-2.0%	58,660,585	(97,524)	-0.2%	60,554,372	1,796,263	3.1%
Unappropriated Uses		3,023,211	3,352,207	328,996	10.9%	3,352,207	328,996	10.9%	3,352,207	328,996	10.9%	3,352,207	328,996	10.9%
TOTAL BUDGET PLAN		61,781,320	66,361,069	4,579,749	7.4%	60,933,978	(847,342)	-1.4%	62,012,792	231,472	0.4%	63,906,579	2,125,259	3.4%
SURPLUS / (SHORTFALL)		(0)	(4,348,277)			1,078,815			0			(0)		
Dodination from EV 44 I and Cominge Ectimates	i				_									•
ODEDATING BIDGET	5	8)												
Town				=		(1,466,525)			(1,107,463)			(570,211)		
Elementary Schools					æ	(1,686,104)			(1,286,885)			(1,110,985)		
A-P Regional School District (Assessment)						(2,010,755)			(1,764,466)		0	(677,151)		
Amherst Pelham RSD Budget						(2,584,186)			(2,190,214)			(792,817)		
Jones Library (Tax Support)		13				(117,442)			(88,688)			(19,551)		
Jones Library Budget						(117,442)			(19,551)			(19,551)		
Subtotal OPERATING BUDGET	34 54		123 Land			(5,280,826)			(4,247,502)		0,1	(2,377,898)		4
Other Tax Funded Capital						(146,265)			(100,775)			(76,592)		
TOTAL		Market of the latest of the la	1			(5,427,091)			(4,348,277)		N.	(2,454,490)		

	4
e e e	
	<b>#</b> ()
	y.
	_

BCG 1/28/10

#### Town

Fire/EMTs (2)         162,799           Fire/EMS Training         6,000         168,799           Fire/EMS Protective Clothing         2,000         170,799           Police Officer (1)         89,976         260,775           Police Overtime         8,750         269,525           Police Data Proc. Spec. (reduce 37.5>20 hrs)         21,361         299,886           Police A India Welfare Officer (to half time)         21,820         312,706           Police - Extra Help - Matrons, Records         25,000         337,706           Police - Gasoline         10,000         347,706           Police - Supplies, Purch. Of Services         16,050         363,756           Finance - Customer Assistant - Collector         52,432         416,188           DPW Parks & Rec Laborer         32,420         448,608           DPW Highway Laborer         38,004         486,612           DPW Physic Recerval and sand         40,000         526,612           Town Clerk - Lemp help - elections (if staff cut)         -10,800         515,812 grouped           Town Clerk - Customer Assistant         16,757         572,588 cuts           Inspections - Training, Supplies, Advertising         3,200         590,131           Communications Center - extra help and OT         15,000	)( <u></u>	Priority	cost	total
Fire/EMS Protective Clothing	1	Fire/EMTs (2)	162,799	
Police Officer (1) 89,976 260,775 Police Overtime 8,750 269,525 Police Data Proc. Spec. (reduce 37.5 ->>20 hrs) 21,361 290,886 Police Animal Welfare Officer (to half time) 21,820 312,706 Police - Extra Help - Matrons, Records 25,000 337,706 Police - Gasoline 10,000 347,706 Police - Gasoline 10,000 347,706 Police - Supplies, Purch. Of Services 16,050 363,756 Finance - Customer Assistant - Collector 52,432 416,188 DPW Parks & Rec Laborer 32,420 448,608 DPW Highway Laborer 38,004 486,612 DPW Show & Ice - salt and sand 40,000 526,612 Town Clerk - temp help - elections (if staff cut) 10,800 515,812 grouped Town Clerk - Customer Assistant 56,776 572,588 cuts Inspections - Extra Help - Admin Assistant 14,343 586,931 Inspections - Extra Help - Admin Assistant 14,343 586,931 Inspections - Training, Supplies, Advertising 3,200 590,131 Communications Center - Dispatcher 44,568 634,699 H.R Labor Relations Negotiator 22,000 671,699 Town Counsel - Special Counsel Services 15,000 686,699 LSSE - Special Activities 12,750 699,449 LSSE - Customer Assistant - Registrar 61,092 780,541 LSSE - Training/Maintenance/Dues & Subscrips 5,695 786,038 Veteran's Benefits (75% relmb. by State) 35,000 821,038 LSSE - Training/Maintenance/Dues & Subscrips 7,600 839,631 Pools - Extra Help Pow Street Lights - turn off 50% 48,422 895,313 LSSE - Mgmt Asst Sports Programs 46,396 94,709 Health - Cambodian Outreach Wrkr - beneftis 14,280 956,989 Health - Cambodian Outreach Wrkr - beneftis 14,280 956,989 Health - Cambodian Outreach Wrkr - beneftis 14,280 956,989 Health - Cambodian Outreach Wrkr - beneftis 14,280 956,989 Health - Public Health Nurse 30 ->15 7,003 952,449 IT - Delay E-mail Outsourcing 20,000 972,449 Communications - Dispatcher (to grant) 49,259 1,021,708 Planning - Planning Staff (to CDBG) 47,819 1,069,527 Conservation - 10% Dir. and Mgt. Asst. (to CDBG) 16,420 1,085,947 Police - COLAS 3.5% -> 0% 107,561 1,207,788 Non Union - COLAS 3.5% -> 0% 91,776 1,298,964 Utillities/Other Savings	2	Fire/EMS Training	6,000	168,799
Police Overtime	3	Fire/EMS Protective Clothing	2,000	170,799
Police Data Proc. Spec. (reduce 37.5>20 hrs)   21,361   290,886     Police Animal Welfare Officer (to half time)   21,820   312,706     Police - Extra Help - Matrons, Records   25,000   337,706     Police - Gasoline   10,000   347,706     Police - Gasoline   10,000   347,706     Police - Supplies, Purch. Of Services   16,050   363,756     Finance - Customer Assistant - Collector   52,432   416,188     DPW Parks & Rec Laborer   32,420   448,608     DPW Highway Laborer   38,004   486,612     DPW Highway Laborer   38,004   486,612     DPW Show & Ice - salt and sand   40,000   526,612     Town Clerk - temp help - elections (if staff cut)   -10,800   515,812     Town Clerk - Customer Assistant   56,776   572,588   cuts     Inspections - Extra Help - Admin Assistant   14,343   586,931     Inspections - Training, Supplies, Advertising   3,200   590,131     Communications Center - Dispatcher   44,568   634,699     Communications Center - extra help and OT   15,000   649,699     H.R Labor Relations Negotiator   22,000   671,699     Town Counsel - Special Counsel Services   12,750   699,449     LSSE - Special Activities   12,750   699,449     LSSE - Special Activities   12,750   699,449     LSSE - Program Subsidies   19,802   780,343     LSSE - Training/Maintenance/Dues & Subscrips   5,695   786,038     Veteran's Benefits (75% reimb. by State)   35,000   821,038     Senior Center - Admin Asst. 37.5 -> 24.5   10,993   832,031     Cherry Hill - Maint./Equip/Supplies   7,600   839,631     DPW Street Lights - turn off 50%   48,422   896,313     LSSE - Mgmt Asst Sports Programs   46,396   942,709     Health - Share Asst Sanitarian w/ Northmptn   -11,543   945,446     Health - Public Health Nurse 30 ->15   7,003   952,449     IT - Delay E-mail Outsourcing   20,000   972,449     IT - Delay E-mail Outsourcing   20,000   972,449     IT - Delay E-mail Outsourcing   20,000   972,479     Planning - Planning Staff (to CDBG)   47,819   1,002,27     Pollice - COLAs 3.5% -> 0%   91,176   1,298,964     Utilities/Other Savings	4	Police Officer (1)	89,976	260,775
Police Animal Welfare Officer (to half time)   21,820   312,706	5	Police Overtime	8,750	269,525
Police - Extra Help - Matrons, Records         25,000         337,706           Police - Gasoline         10,000         347,706           Police - Supplies, Purch. Of Services         16,050         363,756           Finance - Customer Assistant - Collector         52,432         416,188           DPW Parks & Rec Laborer         32,420         448,608           DPW Highway Laborer         38,004         486,612           DPW Show & Ice - salt and sand         40,000         526,612           Town Clerk - temp help - elections (if staff cut)         -10,800         515,812         grouped           Town Clerk - Customer Assistant         14,343         586,931         seuts           Inspections - Extra Help - Admin Assistant         14,343         586,931         seuts           Inspections - Training, Supplies, Advertising         3,200         590,131         communications Center - Dispatcher         44,568         634,699           Communications Center - extra help and OT         15,000         649,699         H.R Labor Relations Negotiator         22,000         671,699           Town Counsel - Special Counsel Services         15,000         686,699         594,499           LSSE - Special Activities         12,750         699,449           LSSE - Customer Assistant - Registrar	5	Police Data Proc. Spec. (reduce 37.5>20 hrs)	21,361	290,886
Police - Gasoline	7	Police Animal Welfare Officer (to half time)	21,820	312,706
Police - Supplies, Purch. Of Services   16,050   363,756	8	Police - Extra Help - Matrons, Records	25,000	337,706
Finance - Customer Assistant - Collector         52,432         416,188           DPW Parks & Rec Laborer         32,420         448,608           DPW Highway Laborer         38,004         486,612           DPW Snow & Ice - salt and sand         40,000         526,612           Town Clerk - temp help - elections (if staff cut)         -10,800         515,812 grouped           Town Clerk - Customer Assistant         56,776         572,588 cuts           Inspections - Extra Help - Admin Assistant         14,343         586,931           Inspections - Training, Supplies, Advertising         3,200         590,131           Communications Center - Dispatcher         44,568         634,699           Communications Center - Extra help and OT         15,000         649,699           H.R Labor Relations Negotiator         22,000         671,699           Town Counsel - Special Counsel Services         15,000         686,699           LSSE - Special Activities         12,750         699,449           LSSE - Special Activities         12,750         699,449           LSSE - Program Subsidies         19,802         780,343           LSSE - Program Subsidies         19,802         780,343           LSSE - Training/Maintenance/Dues & Subscrips         5,695         786,038	9	Police - Gasoline	10,000	347,706
DPW Parks & Rec Laborer         32,420         448,608           DPW Highway Laborer         38,004         486,612           DPW Snow & Ice - salt and sand         40,000         526,612           Town Clerk - temp help - elections (if staff cut)         -10,800         515,812 grouped           Town Clerk - Customer Assistant         16,776         572,588 cuts           Inspections - Extra Help - Admin Assistant         14,343         586,931           Inspections - Training, Supplies, Advertising         3,200         590,131           Communications Center - Dispatcher         44,568         634,699           Communications Center - extra help and OT         15,000         649,699           H.R Labor Relations Negotiator         22,000         671,699           Town Counsel - Special Activities         12,750         699,449           LSSE - Special Activities         12,750         699,449           LSSE - Program Subsidies         19,802         780,343           LSSE - Program Subsidies         19,802         780,343           LSSE - Training/Maintenance/Dues & Subscrips         5,695         786,038           Veteran's Benefits (75% reimb. by State)         35,000         821,038           Senior Center - Admin Asst. 37.5> 24.5         10,993         832,031	0	Police - Supplies, Purch. Of Services	16,050	363,756
DPW Highway Laborer         38,004         486,612           DPW Snow & Ice - salt and sand         40,000         526,612           Town Clerk - temp help - elections (if staff cut)         -10,800         515,812 grouped           Town Clerk - Customer Assistant         56,776         572,588 cuts           Inspections - Extra Help - Admin Assistant         14,343         586,931           Inspections - Training, Supplies, Advertising         3,200         590,131           Communications Center - Dispatcher         44,568         634,699           Communications Center - extra help and OT         15,000         649,699           H.R Labor Relations Negotiator         22,000         671,699           Town Counsel - Special Counsel Services         15,000         686,699           LSSE - Special Activities         12,750         699,449           LSSE - Program Subsidies         19,802         780,343           LSSE - Program Subsidies         19,802         780,343           LSSE - Training/Maintenance/Dues & Subscrips         5,695         786,038           Veteran's Benefits (75% reimb. by State)         35,000         821,038           Senior Center - Admin Asst. 37.5 -> 24.5         10,993         832,031           Cherry Hill - Maint./Equip/Supplies         7,600 <td< td=""><td>1</td><td>Finance - Customer Assistant - Collector</td><td>52,432</td><td>416,188</td></td<>	1	Finance - Customer Assistant - Collector	52,432	416,188
DPW Snow & Ice - salt and sand         40,000         526,612           Town Clerk - temp help - elections (if staff cut)         -10,800         515,812         grouped           Town Clerk - Customer Assistant         56,776         572,588         cuts           Inspections - Extra Help - Admin Assistant         14,343         586,931           Inspections - Training, Supplies, Advertising         3,200         590,131           Communications Center - Dispatcher         44,568         634,699           Communications Center - extra help and OT         15,000         649,699           H.R Labor Relations Negotiator         22,000         671,699           Town Counsel - Special Counsel Services         15,000         686,699           LSSE - Special Activities         12,750         699,449           LSSE - Oustomer Assistant - Registrar         61,092         760,541           LSSE - Program Subsidies         19,802         780,343           LSSE - Training/Maintenance/Dues & Subscrips         5,695         786,038           Veteran's Benefits (75% reimb. by State)         35,000         821,038           Senior Center - Admin Asst. 37.5 -> 24.5         10,993         832,031           Cherry Hill - Maint./Equip/Supplies         7,600         839,631           Pools - Extra	2	DPW Parks & Rec Laborer	32,420	448,608
Town Clerk - temp help - elections (if staff cut)         -10,800         515,812 grouped           Town Clerk - Customer Assistant         56,776         572,588 cuts           Inspections - Extra Help - Admin Assistant         14,343         586,931           Inspections - Training, Supplies, Advertising         3,200         590,131           Communications Center - Dispatcher         44,568         634,699           Communications Center - extra help and OT         15,000         649,699           H.R Labor Relations Negotiator         22,000         671,699           Town Counsel - Special Counsel Services         15,000         686,699           LSSE - Special Activities         12,750         699,449           LSSE - Customer Assistant - Registrar         61,092         760,541           LSSE - Program Subsidies         19,802         780,343           LSSE - Program Subsidies         19,802         780,343           LSSE - Training/Maintenance/Dues & Subscrips         5,695         786,038           Veteran's Benefits (75% reimb. by State)         35,000         821,038           Senior Center - Admin Asst. 37.5> 24.5         10,993         832,031           Cherry Hill - Maint./Equip/Supplies         7,600         839,631           Pools - Extra Help         8,260	3	DPW Highway Laborer	38,004	486,612
Town Clerk - Customer Assistant         56,776         572,588 cuts           Inspections - Extra Help - Admin Assistant         14,343         586,931           Inspections - Training, Supplies, Advertising         3,200         590,131           Communications Center - Dispatcher         44,568         634,699           Communications Center - extra help and OT         15,000         649,699           H.R Labor Relations Negotiator         22,000         671,699           Town Counsel - Special Counsel Services         15,000         686,699           LSSE - Special Activities         12,750         699,449           LSSE - Special Activities         19,802         760,541           LSSE - Program Subsidies         19,802         780,343           LSSE - Program Subsidies         19,802         780,343           LSSE - Training/Maintenance/Dues & Subscrips         5,695         786,038           Veteran's Benefits (75% reimb. by State)         35,000         821,038           Senior Center - Admin Asst. 37.5 -> 24.5         10,993         832,031           Cherry Hill - Maint./Equip/Supplies         7,600         839,631           Pools - Extra Help         8,260         847,891           DPW Street Lights - turn off 50%         48,422         896,313	4	DPW Snow & Ice - salt and sand	40,000	526,612
Town Clerk - Customer Assistant         56,776         572,588 cuts           Inspections - Extra Help - Admin Assistant         14,343         586,931           Inspections - Training, Supplies, Advertising         3,200         590,131           Communications Center - Dispatcher         44,568         634,699           Communications Center - extra help and OT         15,000         649,699           H.R Labor Relations Negotiator         22,000         671,699           Town Counsel - Special Counsel Services         15,000         686,699           LSSE - Special Activities         12,750         699,449           LSSE - Special Activities         19,802         760,541           LSSE - Program Subsidies         19,802         780,343           LSSE - Program Subsidies         19,802         780,343           LSSE - Training/Maintenance/Dues & Subscrips         5,695         786,038           Veteran's Benefits (75% reimb. by State)         35,000         821,038           Senior Center - Admin Asst. 37.5 -> 24.5         10,993         832,031           Cherry Hill - Maint./Equip/Supplies         7,600         839,631           Pools - Extra Help         8,260         847,891           DPW Street Lights - turn off 50%         48,422         896,313	5	Town Clerk - temp help - elections (if staff cut)	-10,800	515,812 grouped
Inspections - Extra Help - Admin Assistant   14,343   586,931     Inspections - Training, Supplies, Advertising   3,200   590,131     Communications Center - Dispatcher   44,568   634,699     Communications Center - extra help and OT   15,000   649,699     H.R Labor Relations Negotiator   22,000   671,699     Town Counsel - Special Counsel Services   15,000   686,699     LSSE - Special Activities   12,750   699,449     LSSE - Customer Assistant - Registrar   61,092   760,541     LSSE - Program Subsidies   19,802   780,343     LSSE - Training/Maintenance/Dues & Subscrips   5,695   786,038     Veteran's Benefits (75% reimb. by State)   35,000   821,038     Senior Center - Admin Asst. 37.5> 24.5   10,993   832,031     Cherry Hill - Maint./Equip/Supplies   7,600   839,631     Pools - Extra Help   8,260   847,891     DPW Street Lights - turn off 50%   48,422   896,313     LSSE - Mgmt Asst Sports Programs   46,396   942,709   Cut Regardless     Health - Cambodian Outreach Wrkr - beneftis   14,280   956,989     Health - Public Health Nurse 30>15   7,003   952,449     IT - Delay E-mail Outsourcing   20,000   972,449     Communications - Dispatcher (to grant)   49,259   1,021,708     Planning - Planning Staff (to CDBG)   47,819   1,069,527     Conservation - 10% Dir. and Mgt. Asst. (to CDBG)   16,420   1,085,947     HR - Soc. Justice Coord. benefits (to grant)   14,280   1,100,227     Police - COLAs 3.5%> 0%   107,561   1,207,788     Non Union - COLAs 3.5%> 0%   91,176   1,298,964     Utilities/Other Savings   72,121   1,371,085	6		56,776	
Inspections - Training, Supplies, Advertising   3,200   590,131     Communications Center - Dispatcher   44,568   634,699     Communications Center - extra help and OT   15,000   649,699     H.R Labor Relations Negotiator   22,000   671,699     Town Counsel - Special Counsel Services   15,000   686,699     LSSE - Special Activities   12,750   699,449     LSSE - Customer Assistant - Registrar   61,092   760,541     LSSE - Program Subsidies   19,802   780,343     LSSE - Training/Maintenance/Dues & Subscrips   5,695   786,038     Veteran's Benefits (75% reimb. by State)   35,000   821,038     Senior Center - Admin Asst. 37.5> 24.5   10,993   832,031     Cherry Hill - Maint./Equip/Supplies   7,600   839,631     Pools - Extra Help   8,260   847,891     DPW Street Lights - turn off 50%   48,422   896,313     LSSE - Mgmt Asst Sports Programs   46,396   942,709     Health - Cambodian Outreach Wrkr - beneftis   14,280   956,989     Health - Share Asst Sanitarian w/ Northmptn   -11,543   945,446     Health - Public Health Nurse 30>15   7,003   952,449     IT - Delay E-mail Outsourcing   20,000   972,449     Communications - Dispatcher (to grant)   49,259   1,021,708     Planning - Planning Staff (to CDBG)   47,819   1,069,527     Conservation - 10% Dir. and Mgt. Asst. (to CDBG)   16,420   1,085,947     HR - Soc. Justice Coord. benefits (to grant)   14,280   1,100,227     Police - COLAs 3.5%> 0%   107,561   1,207,788     Non Union - COLAs 3.5%> 0%   91,176   1,298,964     Utilities/Other Savings   72,121   1,371,085	7	Inspections - Extra Help - Admin Assistant	14,343	
Communications Center - Dispatcher         44,568         634,699           Communications Center - extra help and OT         15,000         649,699           H.R Labor Relations Negotiator         22,000         671,699           Town Counsel - Special Counsel Services         15,000         686,699           LSSE - Special Activities         12,750         699,449           LSSE - Customer Assistant - Registrar         61,092         760,541           LSSE - Program Subsidies         19,802         780,343           LSSE - Training/Maintenance/Dues & Subscrips         5,695         786,038           Veteran's Benefits (75% reimb. by State)         35,000         821,038           Senior Center - Admin Asst. 37.5> 24.5         10,993         832,031           Cherry Hill - Maint./Equip/Supplies         7,600         839,631           Pools - Extra Help         8,260         847,891           DPW Street Lights - turn off 50%         48,422         896,313           LSSE - Mgmt Asst Sports Programs         46,396         942,709         Cut Regardless           Health - Cambodian Outreach Wrkr - beneftis         14,280         956,989           Health - Public Health Nurse 30>15         7,003         952,449           IT - Delay E-mail Outsourcing         20,000	8		3,200	590,131
H.R Labor Relations Negotiator   22,000   671,699     Town Counsel - Special Counsel Services   15,000   686,699     LSSE - Special Activities   12,750   699,449     LSSE - Customer Assistant - Registrar   61,092   760,541     LSSE - Program Subsidies   19,802   780,343     LSSE - Training/Maintenance/Dues & Subscrips   5,695   786,038     Veteran's Benefits (75% reimb. by State)   35,000   821,038     Senior Center - Admin Asst. 37.5> 24.5   10,993   832,031     Cherry Hill - Maint./Equip/Supplies   7,600   839,631     Pools - Extra Help   8,260   847,891     DPW Street Lights - turn off 50%   48,422   896,313     LSSE - Mgmt Asst Sports Programs   46,396   942,709     Health - Cambodian Outreach Wrkr - beneftis   14,280   956,989     Health - Share Asst Sanitarian w/ Northmptn   -11,543   945,446     Health - Public Health Nurse 30>15   7,003   952,449     IT - Delay E-mail Outsourcing   20,000   972,449     Communications - Dispatcher (to grant)   49,259   1,021,708     Planning - Planning Staff (to CDBG)   47,819   1,069,527     Conservation - 10% Dir. and Mgt. Asst. (to CDBG)   16,420   1,085,947     HR - Soc. Justice Coord. benefits (to grant)   14,280   1,100,227     Police - COLAs 3.5%> 0%   107,561   1,207,788     Non Union - COLAs 3.5%> 0%   91,176   1,298,964     Utilities/Other Savings   72,121   1,371,085	9 -		44,568	634,699
H.R Labor Relations Negotiator   22,000   671,699     Town Counsel - Special Counsel Services   15,000   686,699     LSSE - Special Activities   12,750   699,449     LSSE - Customer Assistant - Registrar   61,092   760,541     LSSE - Program Subsidies   19,802   780,343     LSSE - Training/Maintenance/Dues & Subscrips   5,695   786,038     Veteran's Benefits (75% reimb. by State)   35,000   821,038     Senior Center - Admin Asst. 37.5> 24.5   10,993   832,031     Cherry Hill - Maint./Equip/Supplies   7,600   839,631     Pools - Extra Help   8,260   847,891     DPW Street Lights - turn off 50%   48,422   896,313     LSSE - Mgmt Asst Sports Programs   46,396   942,709     Health - Cambodian Outreach Wrkr - beneftis   14,280   956,989     Health - Public Health Nurse 30>15   7,003   952,449     HT - Delay E-mail Outsourcing   20,000   972,449     To Play E-mail Outsourcing   20,000   972,449     Communications - Dispatcher (to grant)   49,259   1,021,708     Planning - Planning Staff (to CDBG)   47,819   1,069,527     Conservation - 10% Dir. and Mgt. Asst. (to CDBG)   16,420   1,085,947     HR - Soc. Justice Coord. benefits (to grant)   14,280   1,100,227     Police - COLAs 3.5%> 0%   107,561   1,207,788     Non Union - COLAs 3.5%> 0%   91,176   1,298,964     Utilities/Other Savings   72,121   1,371,085	o		15,000	649,699
Town Counsel - Special Counsel Services         15,000         686,699           LSSE - Special Activities         12,750         699,449           LSSE - Customer Assistant - Registrar         61,092         760,541           LSSE - Program Subsidies         19,802         780,343           LSSE - Training/Maintenance/Dues & Subscrips         5,695         786,038           Veteran's Benefits (75% reimb. by State)         35,000         821,038           Senior Center - Admin Asst. 37.5> 24.5         10,993         832,031           Cherry Hill - Maint./Equip/Supplies         7,600         839,631           Pools - Extra Help         8,260         847,891           DPW Street Lights - turn off 50%         48,422         896,313           LSSE - Mgmt Asst Sports Programs         46,396         942,709         Cut Regardless           Health - Cambodian Outreach Wrkr - beneftis         14,280         956,989         956,989           Health - Share Asst Sanitarian w/ Northmptn         -11,543         945,446         942,709         Cut Regardless           Health - Public Health Nurse 30>15         7,003         952,449         952,449         952,449         952,449         952,449         952,449         952,449         952,449         952,449         952,449         952,449 </td <td>1</td> <td></td> <td>22,000</td> <td>671,699</td>	1		22,000	671,699
LSSE - Special Activities       12,750       699,449         LSSE - Customer Assistant - Registrar       61,092       760,541         LSSE - Program Subsidies       19,802       780,343         LSSE - Training/Maintenance/Dues & Subscrips       5,695       786,038         Veteran's Benefits (75% reimb. by State)       35,000       821,038         Senior Center - Admin Asst. 37.5> 24.5       10,993       832,031         Cherry Hill - Maint./Equip/Supplies       7,600       839,631         Pools - Extra Help       8,260       847,891         DPW Street Lights - turn off 50%       48,422       896,313         LSSE - Mgmt Asst Sports Programs       46,396       942,709       Cut Regardless         Health - Cambodian Outreach Wrkr - beneftis       14,280       956,989         Health - Share Asst Sanitarian w/ Northmptn       -11,543       945,446         Health - Public Health Nurse 30>15       7,003       952,449         IT - Delay E-mail Outsourcing       20,000       972,449         Communications - Dispatcher (to grant)       49,259       1,021,708         Planning - Planning Staff (to CDBG)       47,819       1,069,527         Conservation - 10% Dir. and Mgt. Asst. (to CDBG)       16,420       1,085,947         HR - Soc. Justice	2		15,000	686,699
LSSE - Customer Assistant - Registrar       61,092       760,541         LSSE - Program Subsidies       19,802       780,343         LSSE - Training/Maintenance/Dues & Subscrips       5,695       786,038         Veteran's Benefits (75% reimb. by State)       35,000       821,038         Senior Center - Admin Asst. 37.5> 24.5       10,993       832,031         Cherry Hill - Maint./Equip/Supplies       7,600       839,631         Pools - Extra Help       8,260       847,891         DPW Street Lights - turn off 50%       48,422       896,313         LSSE - Mgmt Asst Sports Programs       46,396       942,709       Cut Regardless         Health - Cambodian Outreach Wrkr - beneftis       14,280       956,989         Health - Share Asst Sanitarian w/ Northmptn       -11,543       945,446         Health - Public Health Nurse 30>15       7,003       952,449         IT - Delay E-mail Outsourcing       20,000       972,449         Communications - Dispatcher (to grant)       49,259       1,021,708         Planning - Planning Staff (to CDBG)       47,819       1,069,527         Conservation - 10% Dir. and Mgt. Asst. (to CDBG)       16,420       1,085,947         HR - Soc. Justice Coord. benefits (to grant)       14,280       1,100,227         <	3		12,750	699,449
LSSE - Program Subsidies       19,802       780,343         LSSE - Training/Maintenance/Dues & Subscrips       5,695       786,038         Veteran's Benefits (75% reimb. by State)       35,000       821,038         Senior Center - Admin Asst. 37.5> 24.5       10,993       832,031         Cherry Hill - Maint./Equip/Supplies       7,600       839,631         Pools - Extra Help       8,260       847,891         DPW Street Lights - turn off 50%       48,422       896,313         LSSE - Mgmt Asst Sports Programs       46,396       942,709       Cut Regardless         Health - Cambodian Outreach Wrkr - beneftis       14,280       956,989         Health - Share Asst Sanitarian w/ Northmptn       -11,543       945,446         Health - Public Health Nurse 30>15       7,003       952,449         IT - Delay E-mail Outsourcing       20,000       972,449         Communications - Dispatcher (to grant)       49,259       1,021,708         Planning - Planning Staff (to CDBG)       47,819       1,069,527         Conservation - 10% Dir. and Mgt. Asst. (to CDBG)       16,420       1,085,947         HR - Soc. Justice Coord. benefits (to grant)       14,280       1,100,227         Police - COLAs 3.5%> 0%       107,561       1,207,788         Non U	4		61,092	760,541
LSSE - Training/Maintenance/Dues & Subscrips       5,695       786,038         Veteran's Benefits (75% reimb. by State)       35,000       821,038         Senior Center - Admin Asst. 37.5> 24.5       10,993       832,031         Cherry Hill - Maint./Equip/Supplies       7,600       839,631         Pools - Extra Help       8,260       847,891         DPW Street Lights - turn off 50%       48,422       896,313         LSSE - Mgmt Asst Sports Programs       46,396       942,709       Cut Regardless         Health - Cambodian Outreach Wrkr - beneftis       14,280       956,989         Health - Share Asst Sanitarian w/ Northmptn       -11,543       945,446         Health - Public Health Nurse 30>15       7,003       952,449         IT - Delay E-mail Outsourcing       20,000       972,449         Communications - Dispatcher (to grant)       49,259       1,021,708         Planning - Planning Staff (to CDBG)       47,819       1,069,527         Conservation - 10% Dir. and Mgt. Asst. (to CDBG)       16,420       1,085,947         HR - Soc. Justice Coord. benefits (to grant)       14,280       1,100,227         Police - COLAs 3.5%> 0%       107,561       1,207,788         Non Union - COLAs 3.5%> 0%       91,176       1,298,964 <t< td=""><td>5</td><td></td><td>19,802</td><td>780,343</td></t<>	5		19,802	780,343
Veteran's Benefits (75% reimb. by State)       35,000       821,038         Senior Center - Admin Asst. 37.5> 24.5       10,993       832,031         Cherry Hill - Maint./Equip/Supplies       7,600       839,631         Pools - Extra Help       8,260       847,891         DPW Street Lights - turn off 50%       48,422       896,313         LSSE - Mgmt Asst Sports Programs       46,396       942,709       Cut Regardless         Health - Cambodian Outreach Wrkr - beneftis       14,280       956,989         Health - Share Asst Sanitarian w/ Northmptn       -11,543       945,446         Health - Public Health Nurse 30>15       7,003       952,449         IT - Delay E-mail Outsourcing       20,000       972,449         Communications - Dispatcher (to grant)       49,259       1,021,708         Planning - Planning Staff (to CDBG)       47,819       1,069,527         Conservation - 10% Dir. and Mgt. Asst. (to CDBG)       16,420       1,085,947         HR - Soc. Justice Coord. benefits (to grant)       14,280       1,100,227         Police - COLAs 3.5%> 0%       107,561       1,207,788         Non Union - COLAs 3.5%> 0%       91,176       1,298,964         Utilities/Other Savings       72,121       1,371,085	6		5,695	786,038
Senior Center - Admin Asst. 37.5> 24.5       10,993       832,031         Cherry Hill - Maint./Equip/Supplies       7,600       839,631         Pools - Extra Help       8,260       847,891         DPW Street Lights - turn off 50%       48,422       896,313         LSSE - Mgmt Asst Sports Programs       46,396       942,709       Cut Regardless         Health - Cambodian Outreach Wrkr - beneftis       14,280       956,989         Health - Share Asst Sanitarian w/ Northmptn       -11,543       945,446         Health - Public Health Nurse 30>15       7,003       952,449         IT - Delay E-mail Outsourcing       20,000       972,449         Communications - Dispatcher (to grant)       49,259       1,021,708         Planning - Planning Staff (to CDBG)       47,819       1,069,527         Conservation - 10% Dir. and Mgt. Asst. (to CDBG)       16,420       1,085,947         HR - Soc. Justice Coord. benefits (to grant)       14,280       1,100,227         Police - COLAs 3.5%> 0%       107,561       1,207,788         Non Union - COLAs 3.5%> 0%       91,176       1,298,964         Utillities/Other Savings       72,121       1,371,085	7		35,000	821,038
Pools - Extra Help         8,260         847,891           DPW Street Lights - turn off 50%         48,422         896,313           LSSE - Mgmt Asst Sports Programs         46,396         942,709         Cut Regardless           Health - Cambodian Outreach Wrkr - beneftis         14,280         956,989           Health - Share Asst Sanitarian w/ Northmptn         -11,543         945,446           Health - Public Health Nurse 30>15         7,003         952,449           IT - Delay E-mail Outsourcing         20,000         972,449           Communications - Dispatcher (to grant)         49,259         1,021,708           Planning - Planning Staff (to CDBG)         47,819         1,069,527           Conservation - 10% Dir. and Mgt. Asst. (to CDBG)         16,420         1,085,947           HR - Soc. Justice Coord. benefits (to grant)         14,280         1,100,227           Police - COLAs 3.5%> 0%         107,561         1,207,788           Non Union - COLAs 3.5%> 0%         91,176         1,298,964           Utilities/Other Savings         72,121         1,371,085	8		10,993	832,031
Pools - Extra Help         8,260         847,891           DPW Street Lights - turn off 50%         48,422         896,313           LSSE - Mgmt Asst Sports Programs         46,396         942,709         Cut Regardless           Health - Cambodian Outreach Wrkr - beneftis         14,280         956,989           Health - Share Asst Sanitarian w/ Northmptn         -11,543         945,446           Health - Public Health Nurse 30>15         7,003         952,449           IT - Delay E-mail Outsourcing         20,000         972,449           Communications - Dispatcher (to grant)         49,259         1,021,708           Planning - Planning Staff (to CDBG)         47,819         1,069,527           Conservation - 10% Dir. and Mgt. Asst. (to CDBG)         16,420         1,085,947           HR - Soc. Justice Coord. benefits (to grant)         14,280         1,100,227           Police - COLAs 3.5%> 0%         107,561         1,207,788           Non Union - COLAs 3.5%> 0%         91,176         1,298,964           Utilities/Other Savings         72,121         1,371,085	9	Cherry Hill - Maint./Equip/Supplies	7,600	839,631
DPW Street Lights - turn off 50%       48,422       896,313         LSSE - Mgmt Asst Sports Programs       46,396       942,709       Cut Regardless         Health - Cambodian Outreach Wrkr - beneftis       14,280       956,989         Health - Share Asst Sanitarian w/ Northmptn       -11,543       945,446         Health - Public Health Nurse 30>15       7,003       952,449         IT - Delay E-mail Outsourcing       20,000       972,449         Communications - Dispatcher (to grant)       49,259       1,021,708         Planning - Planning Staff (to CDBG)       47,819       1,069,527         Conservation - 10% Dir. and Mgt. Asst. (to CDBG)       16,420       1,085,947         HR - Soc. Justice Coord. benefits (to grant)       14,280       1,100,227         Police - COLAs 3.5%> 0%       107,561       1,207,788         Non Union - COLAs 3.5%> 0%       91,176       1,298,964         Utilities/Other Savings       72,121       1,371,085	0	F 3 CO 2 (3 - 2 - 2 - 2 - 2 - 2 - 2 - 2 - 2 - 2 -	8,260	
Health - Cambodian Outreach Wrkr - beneftis14,280956,989Health - Share Asst Sanitarian w/ Northmptn-11,543945,446Health - Public Health Nurse 30>157,003952,449IT - Delay E-mail Outsourcing20,000972,449Communications - Dispatcher (to grant)49,2591,021,708Planning - Planning Staff (to CDBG)47,8191,069,527Conservation - 10% Dir. and Mgt. Asst. (to CDBG)16,4201,085,947HR - Soc. Justice Coord. benefits (to grant)14,2801,100,227Police - COLAs 3.5%> 0%107,5611,207,788Non Union - COLAs 3.5%> 0%91,1761,298,964Utilities/Other Savings72,1211,371,085	1			
Health - Cambodian Outreach Wrkr - beneftis14,280956,989Health - Share Asst Sanitarian w/ Northmptn-11,543945,446Health - Public Health Nurse 30>157,003952,449IT - Delay E-mail Outsourcing20,000972,449Communications - Dispatcher (to grant)49,2591,021,708Planning - Planning Staff (to CDBG)47,8191,069,527Conservation - 10% Dir. and Mgt. Asst. (to CDBG)16,4201,085,947HR - Soc. Justice Coord. benefits (to grant)14,2801,100,227Police - COLAs 3.5%> 0%107,5611,207,788Non Union - COLAs 3.5%> 0%91,1761,298,964Utilities/Other Savings72,1211,371,085	2	LSSE - Mgmt Asst Sports Programs	46,396	942,709 Cut Regardless
Health - Share Asst Sanitarian w/ Northmptn-11,543945,446Health - Public Health Nurse 30>157,003952,449IT - Delay E-mail Outsourcing20,000972,449Communications - Dispatcher (to grant)49,2591,021,708Planning - Planning Staff (to CDBG)47,8191,069,527Conservation - 10% Dir. and Mgt. Asst. (to CDBG)16,4201,085,947HR - Soc. Justice Coord. benefits (to grant)14,2801,100,227Police - COLAs 3.5%> 0%107,5611,207,788Non Union - COLAs 3.5%> 0%91,1761,298,964Utilities/Other Savings72,1211,371,085	3			
Health - Public Health Nurse 30>157,003952,449IT - Delay E-mail Outsourcing20,000972,449Communications - Dispatcher (to grant)49,2591,021,708Planning - Planning Staff (to CDBG)47,8191,069,527Conservation - 10% Dir. and Mgt. Asst. (to CDBG)16,4201,085,947HR - Soc. Justice Coord. benefits (to grant)14,2801,100,227Police - COLAs 3.5%> 0%107,5611,207,788Non Union - COLAs 3.5%> 0%91,1761,298,964Utilities/Other Savings72,1211,371,085	4		TEXAS CONTRACTOR	
IT - Delay E-mail Outsourcing       20,000       972,449         Communications - Dispatcher (to grant)       49,259       1,021,708         Planning - Planning Staff (to CDBG)       47,819       1,069,527         Conservation - 10% Dir. and Mgt. Asst. (to CDBG)       16,420       1,085,947         HR - Soc. Justice Coord. benefits (to grant)       14,280       1,100,227         Police - COLAs 3.5%> 0%       107,561       1,207,788         Non Union - COLAs 3.5%> 0%       91,176       1,298,964         Utilities/Other Savings       72,121       1,371,085	5			CONTRACTOR OF THE PARTY OF THE
Communications - Dispatcher (to grant)       49,259       1,021,708         Planning - Planning Staff (to CDBG)       47,819       1,069,527         Conservation - 10% Dir. and Mgt. Asst. (to CDBG)       16,420       1,085,947         HR - Soc. Justice Coord. benefits (to grant)       14,280       1,100,227         Police - COLAs 3.5%> 0%       107,561       1,207,788         Non Union - COLAs 3.5%> 0%       91,176       1,298,964         Utilities/Other Savings       72,121       1,371,085	6			
Planning - Planning Staff (to CDBG)       47,819       1,069,527         Conservation - 10% Dir. and Mgt. Asst. (to CDBG)       16,420       1,085,947         HR - Soc. Justice Coord. benefits (to grant)       14,280       1,100,227         Police - COLAs 3.5%> 0%       107,561       1,207,788         Non Union - COLAs 3.5%> 0%       91,176       1,298,964         Utilities/Other Savings       72,121       1,371,085	7			
Conservation - 10% Dir. and Mgt. Asst. (to CDBG)16,4201,085,947HR - Soc. Justice Coord. benefits (to grant)14,2801,100,227Police - COLAs 3.5%> 0%107,5611,207,788Non Union - COLAs 3.5%> 0%91,1761,298,964Utilities/Other Savings72,1211,371,085	8		The second second second	
HR - Soc. Justice Coord. benefits (to grant)14,2801,100,227Police - COLAs 3.5%> 0%107,5611,207,788Non Union - COLAs 3.5%> 0%91,1761,298,964Utilities/Other Savings72,1211,371,085	9			
Police - COLAs 3.5%> 0%       107,561       1,207,788         Non Union - COLAs 3.5%> 0%       91,176       1,298,964         Utilities/Other Savings       72,121       1,371,085	0			
Non Union - COLAs 3.5%> 0%       91,176       1,298,964         Utilities/Other Savings       72,121       1,371,085	1			The state of the s
Utilities/Other Savings 72,121 1,371,085	2			
1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	3			
	4	Health Insurance 6%> 3%	95,440	1,466,525

Libraries

cost	total	Ī
	total	_
11,057		8.0
5,300	16,357	
4,900	21,257	
13,115	34,372	_
8,871	43,243	
14,400	57,643	
1,300	58,943	
1,650	60,593	- 1 ×
1,000	61,593	
6,200	67,793	
6,461	74,254	
14,150	88,404	
8,575	96,979	MAR level
14,150	111,129	
3,845	114,974	
2,000	116,974	
22,275	139,249	Cut Regardless
7,262	146,511	
	5,300 4,900 13,115 8,871 14,400 1,300 1,650 1,000 6,200 6,461 14,150 8,575 14,150 3,845 2,000 22,275	5,300       16,357         4,900       21,257         13,115       34,372         8,871       43,243         14,400       57,643         1,300       58,943         1,650       60,593         1,000       61,593         6,200       67,793         6,461       74,254         14,150       88,404         8,575       96,979         14,150       111,129         3,845       114,974         2,000       116,974         22,275       139,249

**Elementary Schools** 

	Priority	cost	total	
1	ELL (0.50)	27,931	HERE	74
2	Intervention (2)	111,722	139,653	
3	Instructional Technology (1)	55,861	195,514	
4	Intervention (1)	55,861	251,375	
5	Classroom Music (0.15)	8,379	259,754	
6	SE Academic (0.70)	39,102	298,856	
7	Psychologist (0.40)	22,344	321,200	
8	SE Therapeutic (1.10)	61,447	382,647	
9	Intervention (0.60)	33,517	416,164	
0	ELL (0.50)	27,931	444,095	
1	SE Paraprofessional (1)	18,600	462,695	
2	SE Related Services (0.40)	22,344	485,039	
3	Psychologist (0.50)	27,931	512,970	
4	SE Clerical (1)	38,000	550,970	
5	SE Paraprofessionals (2.50)	46,500	597,470	
6	Phys Ed (0.20)	11,172	608,642	
7	Classroom Music (0.05)	2,973	611,615	
.8	Add Pre-K class (3)	-90,000	521,615	
9	Add Contracted Maintenance Svc	-10,000	511,615	grouped
0	Maintenance Staff (1)	42,700	554,315	cuts
1	Cut 2 Central Office staff from full year to School Year	8,000	562,315	
2	Curriculum Program Support	20,000	582,315	
3	Add Program Evaluation	-20,000	562,315	
4	Add Curriculum Director (0.50)	-45,000	517,315	
25	Substitute Coordinator (0.50)	18,000	535,315	
-	Special Ed Administrator (0.30)	30,000	565,315	
6		30,000	595,315	
7_	Science Coordinator (to Title 2A grant)	16,990	612,305	
8.	Administrator and Principal COLAs	30,000	642,305	
9_	No Sabbaticals	751	643,056	
0_	Other Expense Lines	8,190	651,246	
1_	Support Services Expenses	Address of the Control of the Contro	654,446	
32_	Special Ed Expenses	3,200	Charles on the Control	0.10 11
3 _	Reduced Health Ins. Enrollment	43,300		Cut Regardless
34_	Health Insurance Rate	. 81,000	778,746	•
35_	Eliminate Language Clusters	15,500	794,246	
36_	Students Walk to Bus Stops	18,000	812,246	
37_	Utilities Initiative	24,000	836,246	
88	Add HEC Assessment	-3,500	832,746	
9	Add: MM Moving/Transition costs	-90,000	The state of the s	Mark's Meadow
10	Clerical OT	750	743,496	•
11_	Substitute Expenses	21,696	765,192	•
12	Administrative Expenses	2,636	767,828	
13	Homework Club	4,268	772,096	
14	SE Paraprofessionals (4.50)	83,000	855,096	·
_		27 021	002 027	
15	SE Therapeutic (0.50)	27,931	883,027	

47	SE Academic Teacher (1)	55,861	957,888
48	Intervention (1)	55,861	1,013,749
49	ELL (1)	56,722	1,070,471
50	Custodian (1.50)	57,000	1,127,471
51	Nurse (1)	55,861	1,183,332
52	Guidance (1)	55,861	1,239,193
53	Phys Ed (0.40)	22,344	1,261,537
54	Art (0.60)	33,516	1,295,053
55	Classroom Music (0.35)	19,551	1,314,604
56	Classroom Teachers (4)	201,696	1,516,300
57	Clerical (1.50)	67,000	1,583,300
58	Administration (1)	90,000	1,673,300

**Regional Schools** 

Regional Schools						
	Priority	cost	total			
1	7th Grade 2/5 team (1.6)	89,377				
2	8th Grade 2/5 team (1.6)	89,377	178,754			
3	HS Academic Depts. (.3 Eng; .2 Soc Std; .5 Sci; .2 Math) (1.	67,033	245,787			
4	HS Tech/Bus/Comp Dept. (0.2)	11,172	256,959			
5	MS SE Teacher/Paras (1 - 2)	55,000	311,959	1		
6	MS Music (0.4)	22,344	334,303	*		
7	MS World Languages (0.4)	22,344	356,647			
8	HS Guidance (1)	55,861	412,508	-		
9	HS Copy Service Personnel (1)	14,747	427,255			
0	HS Academic Depts (Consolidate Chinese sections)(0.2)	11,172	438,427			
1	HS Indvlzd Reading Program - Eng Dept (0.5)	27,931	466,358			
2	HS Academic Depts (.5 Eng; .3 Soc Std; .5 Sci; .8 Math; .2 F	128,480	594,838			
.3	HS Academic Depts (.5 Eng; 1 Soc Std; .5 Math) (2)	111,722	706,560			
4	MS Library (0.4)	22,344	728,904			
.5	MS Math Plus (0.4)	22,344	751,248			
6	HS Supplies (Tech Ed)	4,000	755,248	grouped		
7	HS Tech/Bus/Comp Dept. (1.3)	72,619	827,867	cuts		
8	HS Supplies (Fam & Consumer Sci))	7,582	835,449	grouped		
.9	HS Fam & Consumer Sci Dept (2.8)	156,411	991,860	cuts		
		-67,033	924,827			
20	HS Add Elective Sections offset (1.2)	39,103	963,930			
21	HS Music Ensembles (0.7)	27,931	991,861			
22	HS Performing Arts Dept (0.5)					
23	HS Arts Dept (0.5)	27,931	1,019,792			
24	HS Phys Ed/Health Dept (0.8)	44,689	1,064,481			
25	MS Custodian (1)	32,000	1,096,481			
26	MS Clerical - Front Office (1)	32,082	1,128,563			
27	MS QLC Coordinator (1)	55,861	1,184,424			
28	HS Dept Head Consolidation (Eng. Soc Std, Math, Sci, Wor	39,103	1,223,527			
29	HS Dept Head Consolidation (PE/FCS, Arts, Perf Arts, Tech	45,495	1,269,022			
30.	HS Special Ed Dept (2.4)	134,066	1,403,088			
31	HS Dean of Students (0.2)	15,000	1,418,088			
32	HS Prep Academy (0.2)	11,172	1,429,260			
33.	HS Professional Development	6,000	1,435,260			
34.	HS Librarian (0.2)	11,172	1,446,432			
35.	MS Add Music (0.2)	-11,172	1,435,260			
36	MS Phys Ed (2.0)	111,722	1,546,982			
37	MS World Languages (1)	55,861	1,602,843			
38	MS Special Ed teachers and/or paras (2-4)	110,000	1,712,843			
39	MS Math Plus (0.6)	33,517	1,746,360			
10	MS Reading/Writing Wkshp (0.6)	33,516	1,779,876			
11	MS Add Team Teachers (1.2)	-66,817	1,713,059			
12	MS Special Ed Secretary (0.2)	9,134	1,722,193			
43	MS Student Adjustment Counselor (0.8)	44,688	1,766,881			
44	MS Add Guidance Counselor (1)	-55,681	1,711,200			
45	HS Supplies - library books	5,000	1,716,200			

46	HS Supplies - textbook	3,000	1,719,200	
47	HS Guidance (1)	55,861	1,775,061	e *
48	HS Administrators (Asst Prin and Ath Dir from Full year to	30,000	1,805,061	5
49	CO 5 Central Office Staff from Full year to Schl year (0.6)	31,960	1,837,021	3 1
50	CO Add Program Evaluation	-20,000	1,817,021	Cut Regardless
51	CO Add Curriculum Director (0.5)	-45,000	1,772,021	
52	HS ETP Programm at GCC (counsleor in dual-enro prog)	40,000	1,812,021	
53	HS Preschool (10% clercical slaray support to revenue)	4,500	1,816,521	
54	HS Preschool (10% Ath Dir salary to revenue)	9,000	1,825,521	2.4
55	HS Athletics (portion team coaches salaries to revenue)	50,000	1,875,521	
56	HS Copy Service Personnel (1)	25,092	1,900,613	
57	HS Clerical (1)	32,082	1,932,695	
58	HS Custodial (1)	32,000	1,964,695	
59	HS Mullins Center graduation	10,000	1,974,695	
60	MS Tech Ed supplies	1,494	1,976,189	
61	CO Substitute Coord - Reg portion (0.5)	18,000	1,994,189	ly
62	CO Production Center Staff - copying (1)	20,500	2,014,689	
63	CO Special Ed Administrator - Reg portion (0.7)	70,000	2,084,689	, F
64	CO Close East Street Campus	13,000	2,097,689	
65	CO Reconfigure ESAH/SAC Campuses	178,000	2,275,689	
66	CO COLAs (Dist Dirs, Asst Sup, HS Princ)	10,899	2,286,588	
67	CO Close Student Services Modulars	10,000	2,296,588	
68	CO Health Ins. Enrollments	32,500	2,329,088	
69	CO Health Insurance 6%> 3%	101,000	2,430,088	
70	CO Transportation Expenses (bus stops/routes)	130,000	2,560,088	
71	CO Computer Leases (delay 1 yr)	44,300	2,604,388	
72	CO Instruction Technologhy Expenses	30,000	2,634,388	
73	CO Add HEC assessment	-4,550	2,629,838	-

## **How Much Would an Override Cost?**

The following charts show how each scenario would effect various residential taxpayers with representative assessed valuations. The charts also show the net effect of tax increases accounting for the Federal deduction in the various tax brackets, assuming a taxpayer was able to take advantage of this deduction.

Calculations of Increased Taxes Given Various Override Scenarios
Showing FY 2010 Taxes Plus Incremental Taxes Paid at Various Federal Tax Brackets

	Value	FY 10 Tax	0%	15%	25%	28%	33%	35%
Single Family Home								· (1)
Mean	\$334,600	\$5,671	\$315	\$267	\$236	\$226	\$211	\$204
25% Quartile	\$255,300	\$4,327	\$240	\$204	\$180	\$173	\$161	\$156
Median	\$303,600	\$5,146	\$285	\$243	\$214	\$205	\$191	\$185
75% Quartile	\$384,900	\$6,524	\$362	\$308	\$271	\$261	\$242	\$235
Residential Condos								
Mean	\$175,200	\$2,970	\$165	\$140	\$124	\$119	\$110	\$107
25% Quartile	\$130,600	\$2,214	\$123	\$104	\$92	\$88	\$82	\$80
Median	\$159,300	\$2,700	\$150	\$127	\$112	\$108	\$100	\$97
75% Quartile	\$208,500	\$3,534	\$196	\$167	\$147	\$141	\$131	\$127
2 Family Median	\$358,400	\$6,075	\$337	\$286	\$253	\$243	\$226	\$219
3 Family Median	\$360,700	\$6,114	\$339	\$288	\$254	\$244	\$227	\$220

The 0% column (the actual tax increase) should be used by taxpayers who do not itemize or are subject to the Federal Alternative Minimun Alternative Tax (AMT)

日本国的医院等先发系 医肠孔	Value	FY 10 Tax	0%	15%	25%	28%	33%	35%
Single Family Home								
Mean	\$334,600	\$5,671	\$472	\$401	\$354	\$340	\$316	\$307
25% Quartile	\$255,300	\$4,327	\$360	\$306	\$270	\$259	\$241	\$234
Median	\$303,600	\$5,146	\$428	\$364	\$321	\$308	\$287	\$278
75% Quartile	\$384,900	\$6,524	\$543	\$461	\$407	\$391	\$364	\$353
Residential Condos								
Mean	\$175,200	\$2,970	\$247	\$210	\$185	\$178	\$166	\$161
25% Quartile	\$130,600	\$2,214	\$184	\$157	\$138	\$133	\$123	\$120
Median	\$159,300	\$2,700	\$225	\$191	\$168	\$162	\$150	\$146
75% Quartile	\$208,500	\$3,534	\$294	\$250	\$220	\$212	\$197	\$191
2 Family Median	\$358,400	\$6,075	\$505	\$430	\$379	\$364	\$339	\$328
3 Family Median	\$360,700	\$6,114	\$509	\$432	\$381	\$366	\$341	\$331

The 0% column (the actual tax increase) should be used by taxpayers who do not itemize or are subject to the Federal Alternative Minimun Alternative Tax (AMT)

± 4

SAMPLE BALLOT LANGUAGE

#### TOWN WARRANT ANNUAL TOWN ELECTION MARCH 30, 2004

Hampshire, ss.

To one of the Constables of the Town of Amherst Greeting:

In the name of the Commonwealth of Massachusetts, you are hereby directed to notify and warn the inhabitants of the Town of Amherst who are qualified to vote in Elections to vote at:

Prec. 1	North Congregational Church Hall	Prec. 6	Fort River School
Prec. 2	North Fire Station	Prec. 7	Crocker Farm School
Prec. 3	Immanuel Lutheran Church	Prec. 8	Munson Memorial Library
Prec. 4	Large Activity Room,	Prec. 9	Wildwood School
	Bangs Community Center	Prec. 10	Hampden Dining Hall, UMass
Prec. 5	Large Activity Room,		
	Bangs Community Center		

on TUESDAY, THE THIRTIETH DAY OF MARCH, 2004 from 7:00 a.m. to 8:00 p.m. for the following purpose: To casts their votes in the Annual Town Election for the candidates for the following offices:

Moderator, one for one year; Selectman, two for three years; School Committee, two for three years; Elector, Oliver Smith Will, one for one year; Jones Library Trustee, two for three years; Housing Authority, one for five years; Redevelopment Authority, one for five years; Town Meeting Members: Precinct 1, eight for three years; Precinct 2, eight for three years; Precinct 3, eight for three years; Precinct 4, eight for three years, one for two years; Precinct 5, eight for three years; Precinct 6, eight for three years; Precinct 7, eight for three years; Precinct 8, eight for three years, two for one year; Precinct 9, eight for three years, eight for two years, six for one year.

#### **QUESTION 1a**

Shall the Town of Amherst be allowed to assess an additional \$2,000,000 in real estate and personal property taxes for the purpose of funding the Town's operating and capital expenses for the fiscal year beginning July first, two thousand and four?

#### QUESTION 1b

Shall the Town of Amherst be allowed to assess an additional \$2,500,000 in real estate and personal property taxes for the purpose of funding the Town's operating and capital expenses for the fiscal year beginning July first, two thousand and four?

The polls will be open from 7:00 a.m. to 8:00 p.m.

Hereof fail not and make return of this warrant with your doings thereon at the time and place of said voting.

Given under our hands this fifteenth day of March, 2004.

Carl W. Seppala Eva Schiffer Dolly Jolly Anne S. Awad Robie Hubley

# BROOKLINE

# OVERRIDE STUDY COMMITTEE

Override Ballot Question	Approved by Selec	tmen for the M	Iay 6 Elect	ion;
NAS (producered resource) of a particular analysis of decision of the Contract	TO A MET THE PROPERTY OF THE STATE OF THE ST	AND		i de pro-
Questions 1A and 1B are se independently. Each question more than one question pas	on requires a majorit	ty of those votin	ng on that q	uestion to pass. If
		910 11	3	
1A Shall the Town of Bro estate and personal property (\$370,000), fire (\$150,000) school and town buildings, equipment (\$1,500,000); artotaling 100 minutes per we	y taxes for purposes, and library (\$80,00 parks, streets and sind lengthened instru	of funding scho 00) departments dewalks, includ ctional school d	ool (\$1,500, ; repair and ing sidewal ay by 20 m	000), police maintenance of k snow clearing inutes per day
Yes		No		
1B Shall the Town of Brodestate and personal property (\$370,000), fire (\$150,000) school and town buildings, equipment (\$1,500,000); le 100 minutes per week (\$1, elementary schools (\$800,000)	y taxes for purposes, and library (\$80,00 parks, streets and singthened instruction 800,000); and world	of funding scho 00) departments dewalks, includ nal school day b 1 language prog	ool (\$1,500, ; repair and ling sidewal y 20 minut ram for gra	,000), police I maintenance of Ik snow clearing es per day totaling des K-6 in all
Yes		No	×	<i>N</i>

### CITY OF NORTHAMPTON

MASSACHUSETTS

In City Council,	April 16, 2009		
. · . Upon recom	mendation of Mayor Mary Clare H	liggins	
Ordered, that			
		¥	
a special election be following question be placed on the Shall the City of Northampton be a personal property taxes for the purjincluding Public Safety and Library	allowed to assess an additional \$2,	Laws Chapt. 59 000,000 in real e lgets of City Dep	§21c(g):
Vocational and Agricultural High S exemptions granted to qualifying s annual income, and residency requ the fiscal year beginning July First	School (\$180,000); and to fund inc eniors who meet certain age, whol irements pursuant to M.G.L. Ch. 5	creases in proper le estate or total a	ty tax assets,
Yes No			



#### City of Northampton, Massachusetts Finance Director City Hall, 210 Main Street Northampton, MA 01060 (413) 587-1249 Fax: (413) 587-1276

#### MEMORANDUM

To: Mayor Mary Clare Higgins and City Councilors

From: Chris Pile, Finance Director CC: Wendy Mazza, City Clerk

Date: April 16, 2009

Re: Proposition 2 1/2 Levy Limit Override Ballot Question

Proposition 2 ½ limits the amount of revenue a city or town may raise from local property taxes each year to fund municipal operations. This amount is known as the annual levy limit. However, the law allows a city or town to increase tax revenues above that limit with voter approval. Voter approval of a levy limit override under M.G.L. Ch. 59 §21C(g) increases the amount of revenue a community may raise from the property tax on a permanent basis. An override is designed to provide a community with the ability to generate sufficient revenues to fund costs that are likely to continue into the future, such as annual operating and fixed expenses, although it may be used to provide funds for any valid municipal spending purpose.

Proposition 2 ½ referenda questions are placed on an election ballot by majority vote of the "local appropriating body," which in a city is the City Council. The City Council must vote the question exactly as it will appear on the ballot. The usual laws and procedures related to municipal elections apply. The City Clerk must receive written notice of the referendum at least 35 days before the date of the election (G.L. Ch. 54 S. 42C).

All override questions require a statement of the purpose or purposes for which the additional monies will be used. The purpose used in the question must be a spending purpose. This means a purpose for which a community's appropriating body could vote to appropriate money. The spending purpose may be broad in scope, such as general or departmental operating purposes, or may be stated as a specific program or service.

Attached is an order for City Council consideration to place a Proposition 2 ½ levy limit override referendum question on a special municipal election ballot for an election to be held on June 16<sup>th</sup>. The City Solicitor has reviewed and approved the proposed wording. The referendum question is approved by voters if a majority of the people voting on that question vote "yes."